



# STRATEGIC FRAMEWORK

2026



**ABORTION IS A HUMAN RIGHT!**

# Table of Contents

**2** Letter from our Director,  
Maria Elena Pérez

**3** Program History

---

**5** Strategic Core: Vision,  
Mission, & Values

**6** Unique Value

---

**7** How We Partner: Our  
Partnership Approach

**8** Ipas U.S. within the  
Reproductive Health,  
Rights, and Justice  
Ecosystem

---

**10** Our Strategic  
Approach

**11** 3 Year Strategic  
Priorities



Dear partners and allies,

At Ipas, we believe that moments of profound threat demand clarity of purpose, boldness of vision, and deep commitment to one another. I am honored to share the Ipas U.S. strategic framework, which includes an articulation of how we are forging ahead, grounded in our understanding of this moment and strengthened by Ipas's global legacy of more than five decades expanding access to abortion care in some of the most restrictive settings.

The Ipas U.S. Program is firmly grounded in this global network, bringing international experience, strategies, and solidarity into the U.S. context while remaining deeply accountable to U.S.-based movements and leadership.

The U.S. abortion landscape is unfolding within a broader global moment marked by rising authoritarianism and coordinated attacks on gender equality, bodily autonomy, and democratic institutions. Since Dobbs, federal and state actions have intensified legal and personal risk, deepened inequities in access to care, and normalized cruelty toward people who seek or support abortion. These dynamics are inseparable from global anti-rights formations that share strategies, narratives, and resources across borders.

Despite these threats, abortion and reproductive justice movements continue to lead with resilience, innovation, and care. Local organizations are carrying immense responsibility in increasingly dangerous conditions, often with limited resources and high burnout. Within this landscape, Ipas U.S. plays a specific and intentional role: connecting locally led efforts with global movements and shifting power through how we design programs, share resources, and show up in partnership.

Looking ahead, we see opportunities to build durable, community-centered pathways to abortion access and care by strengthening trusted information networks, protecting and expanding the provider pipeline, advancing local human-rights-based strategies, investing in movement-aligned research, and deepening cross-border collaboration rooted in reciprocity and care.

This strategic framework reflects Ipas U.S.'s commitment to bold partnership, to centering those most impacted, and to drawing strength from our global network while remaining deeply rooted in local leadership. Above all, we remain committed to advancing abortion as a matter of reproductive justice, now and for the long term.

With respect and solidarity,



**Maria Elena Pérez**  
Director, U.S. Program



# Program History

By 2008, Ipas U.S. trained **300+ abortion providers** and supported 30+ hospitals with **technical assistance** across NY, CA, CO, FL, NC, PA, PR, WA, and Washington, DC.

Organized a **convening in NC** to facilitate dialogue between state legislators and grassroots members and co-hosted the **Green Wave Gathering Part 1** in Washington, D.C., with the Women’s Equality Center (WEC) and the National Latina Institute for Reproductive Justice.

Deepened **support to communities and partners in Texas**, one of the states most severely impacted by restrictions.

In the fall, we partnered with the Global Justice Center, Physicians for Human Rights, and other groups to **document human rights violations** and issue a **report for the U.S. government’s review** under the International Covenant on Civil and Political Rights.

Traveled to the UN in Geneva to participate in and **testify at the Human Rights Committee** review.



Following the Dobbs decision, Ipas U.S. was **re-established to serve as a movement convener**, channeling the resources and expertise of the Ipas global network into a dedicated program.

In June, Ipas U.S. brought together current and prospective partners from Virginia to boldly and publicly support the Green Wave.



## Program History

Co-hosted a **convening with Ipas LAC in Monterrey** and the **Green Wave Gathering Part 2 in Mexico City**.

Launched an **audiovisual abortion storytelling project** with We Testify.

During the spring, Ipas U.S. **provided MVA and values-clarification clinical trainings** to two MD abortion clinics.

In the fall, we partnered with local groups in TX, NC, LA, VA, and MD to **pass local human rights resolutions declaring abortion a human right**.

Rep. Nikema Williams (D-GA) introduced a **congressional resolution, backed by over 100 cosponsors**, that supports local resolutions and highlights the authority of human rights treaties to which the U.S. is a party.



2024



2025

Partnered with Medical Students for Choice to train medical students, nurse practitioners, and OB/GYN residents and attendings in LA and TX, **reaching over 100 current and future providers on MVA, legal landscapes, and providers as human rights advocates**.

Created a working group of experts, researchers, and reproductive justice organizations from TX, GA, and LA to **document violations and produce a shadow report for the U.S. Universal Periodic Review**; Ipas U.S. and partners then **testified at the UN in Geneva**.

On International Human Rights Day (December 10), **Rep. Nikema Williams reintroduced the congressional resolution declaring abortion a human right**, recognizing local leaders in six cities that passed human rights day measures affirming the same.

**Hosted a year-end convening in Dallas, TX**, bringing together funds, clinicians, doulas, accompaniment networks, researchers, and human rights advocates from the U.S. South and Global South to examine abortion through a human rights lens and identify needs and strategies.



# Ipas U.S. Strategic Core

## Mission

As part of a global reproductive justice network, Ipas U.S. builds a resilient ecosystem to advance abortion care by partnering with communities, institutions, advocates, and allies.

## Vision

We envision a globally connected community where all people can realize their reproductive aspirations with autonomy, dignity, and care.



## Guiding Values

**Transformation** – We challenge assumptions and norms to make room for new perspectives, fostering growth and innovation through curiosity, self-reflection, and disruptive thinking.

**Interconnectedness** – We believe work is like a fractal, where small actions create big change and local insights drive global impact. We build bridges across movements, honoring local wisdom, expertise, and culture to promote inclusive, borderless justice.

**Reciprocity** – We build mutually beneficial, accountable relationships rooted in trust, respect, and transparency, prioritizing collaboration and empathy over competition to achieve collective well-being.

**Intentionality** – We embrace dynamic flexibility and complexity, knowing change drives growth. Our approach is adaptive, iterative, and sometimes non-linear, slowing down when urgency demands reflection.

**Humanity & Care** – We lead with joy, love, and hope, honoring the humanity in ourselves, those we serve, and our collaborators. We create spaces where everyone can show up authentically as their whole selves.



# Ipas U.S.'s Unique Value

## The problem we are addressing

The U.S. is at the forefront and a key driver of a global trend of rolling back reproductive rights, following the 2022 Supreme Court's decision revoking the right to abortion. Since then, systemic barriers to abortion access have worsened—especially for historically marginalized communities—leaving people vulnerable to abortion bans/restrictions that threaten their lives, freedom, dignity, and human rights.

## The solution we deliver

Through globally powered collaborations, capacity building, policy advocacy, and bold community action rooted in local leadership, Ipas U.S. supports the ecosystem to expand access to abortion.

## What sets Ipas U.S. apart in how we do the work

Bold and unapologetic, Ipas U.S. connects locally-led efforts with global networks, bringing the collective power of intersectional movements to advance abortion as a human right.

## Unique Value Proposition

Leveraging 50+ years of global expertise in reproductive justice, Ipas U.S. strengthens the abortion ecosystem by connecting locally led efforts with global networks to overcome systemic barriers to abortion access.



## How We Partner

Grounded in Ipas's Feminist Principles for Partnership, Ipas U.S. approaches its partnerships by:



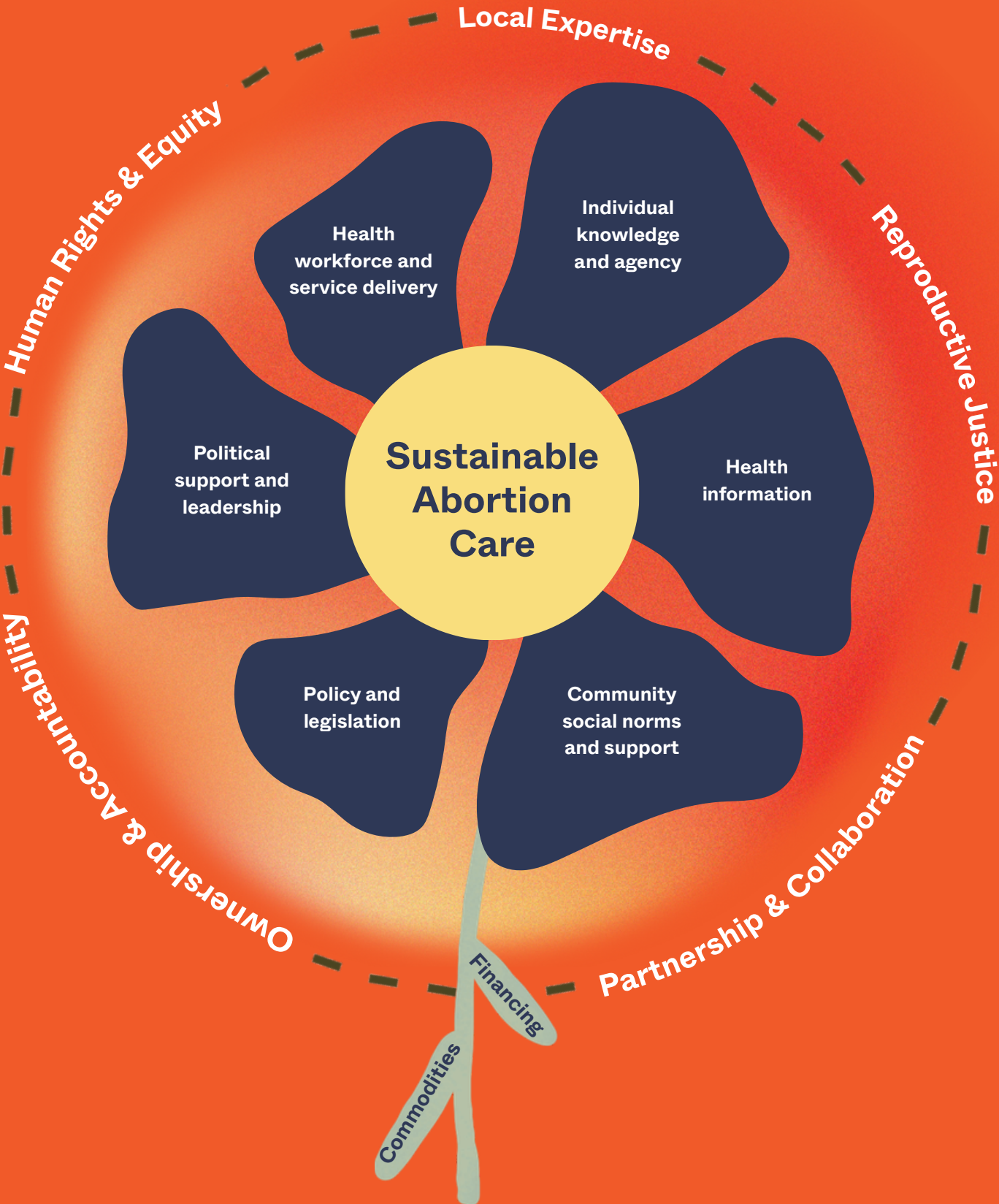
## Ipas U.S. within the Reproductive Health, Rights, and Justice Ecosystem

Ipas U.S. is grounded in the Ipas network's guiding framework, the Sustainable Abortion Ecosystem, which recognizes that access to abortion is shaped by multiple, interconnected factors that influence an individual's ability to access abortion. In a sustainable abortion ecosystem, resilient local stakeholders and systems are accountable to their communities, committed to abortion rights, and responsive to the full range of people's abortion needs.

The U.S. reproductive health, rights, and justice ecosystem is made up of many essential and interdependent actors, including abortion funds, clinics and providers, doulas and accompaniment networks, organizers, researchers, and legal advocates, each advancing access to abortion care in distinct and interdependent ways. Within this ecosystem, Ipas U.S. sits alongside and in service of these efforts, playing a bridge-building and ecosystem-strengthening role. Ipas U.S. focuses on strengthening the conditions that make abortion access possible, resilient, and sustainable, especially in hostile and highly restrictive environments.



# Ipas U.S. Sustainable Abortion Ecosystem



# Our Strategic Approach

## Focus Area

## What We Do



**Strengthen access to abortion care:** People seek abortion care across multiple pathways of care, encountering misleading information that worsens access barriers, particularly for historically marginalized groups. While **connecting local efforts with regional, national, and international organizations, Ipas U.S. expands sustainable access to care** by equipping community networks alongside medical professionals with the tools to support people throughout the entire abortion process.

We strengthen pathways to care through education, training, research, and cross-border alliances, focusing on community-driven leadership, capacity building, stigma-reduction of abortion, safety, and agency.



**Advance state and local policy that protects and expands abortion access:** While federal policy change is unlikely, local and state-level support exists for policies that uphold abortion access. Ipas U.S. collaborates with partners and legislative champions to **advance state and local policy that sustains abortion care**, using a human rights framework.

We partner with local and national organizations to pass human rights-based measures to build political momentum, cultivate legislative champions, and lay the groundwork for state and local policy. We document human rights violations and elevate local leadership to inform policymaking and international oversight.



**Strengthen capacity of local networks to increase abortion access:** The need for sustainable local ecosystems remains crucial in the post-Dobbs era, where rising attacks and political hostility are stripping people of abortion access and human rights. Local and state organizations need resources and support to strengthen their **capacity to respond to the needs of abortion seekers.**

We provide technical resources, practical support, fiscal sponsorship, and quick-response sub-grants to local groups and community-based efforts across multiple states to sustain their capacity to expand access to abortion care.

## 3 Year Strategic Priorities

### **Strategic Priority 1: Normalize and expand access to abortion by strengthening local networks and equipping allied movement partners, with a focus on the South and Southeast**

Ipas U.S. will normalize and expand access to abortion by strengthening local networks and equipping allied movement partners across the abortion ecosystem, with a focus on the South and Southeast. By resourcing and strengthening community-based efforts, Ipas U.S. will support partners to deliver accurate information, compassionate support, and stigma-free care. Centering local leadership while connecting local efforts with regional, national, and international actors, Ipas U.S. will work to expand sustainable access through community-centered and locally led pathways of care.

### **Strategic Priority 2: Strengthen institutional pathways to abortion care through provider education and training**

Ipas U.S. will equip current and future reproductive health providers to deliver high-quality, compassionate abortion care, particularly in legally complex and restrictive environments. Drawing on global clinical expertise, Ipas U.S. will support providers not only to gain technical skills, but to navigate stigma, legal risk, and ethical challenges with confidence and care. By prioritizing clinical students and advanced practice providers, Ipas U.S. will contribute to a resilient, diverse provider pipeline.

### **Strategic Priority 3: Use human rights advocacy as an onramp to advance state and local policies that protect and advance abortion access**

Ipas U.S. will partner with state and local advocates and policymakers to use human rights advocacy as an onramp to state and local policy change, particularly in the South and Southeast. By working with state and local partners to document violations and strategically engage in national and international human rights mechanisms, Ipas U.S. seeks to increase scrutiny and pressure on the U.S. government while elevating local leadership in accountability spaces. This approach lays the groundwork for state and local policies that protect and expand abortion access to advance and pass, even in hostile environments.



# 3 Year Strategic Priorities

## Strategic Priority 4: Build a trusted, community-centered evidence base of abortion research to strengthen abortion access and care

Ipas U.S. will collaboratively build and steward a trusted, community-centered abortion evidence base that strengthens local knowledge and expertise to inform program strategies and initiatives that strengthen abortion access and care. This includes research and evidence generation conducted in partnership with local organizations, community leaders, and those most impacted by restrictive abortion laws and stigma. Through this work, Ipas U.S. will produce and disseminate knowledge and evidence that is accessible, actionable, and aligned with movement priorities.

## Strategic Priority 5: Strengthen cross-border and regional movement bridging through shared learning and strategic collaboration

Ipas U.S. will strengthen cross-border and regional movement capacity and resilience by expanding intentional opportunities for shared learning, coordination, and strategic collaboration. Through these efforts, Ipas U.S. will ensure that global insights inform U.S. strategies and that U.S. experiences contribute to shared movement learning, strengthening collective power and resistance.



# STRATEGIC FRAMEWORK

2026

## Together, we can advance rights and access

### Donate

Your donation helps expand access to safe abortion and reproductive health care in the United States – especially in hostile and highly restrictive states. With your support, we strengthen local networks, train providers, and advance state and local policy that protects and expands abortion access.

→ [ipasus.org/donate](https://ipasus.org/donate)

### Get involved

Join a globally connected community working to ensure everyone in the U.S. has access to the full range of reproductive health care.

→ [ipasus.org/get-involved](https://ipasus.org/get-involved)

### Learn more

→ Visit [ipasus.org](https://ipasus.org) and follow us on social media



**Ipas**  
UNITED  
STATES